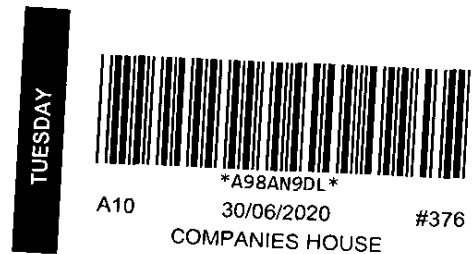


Registered number
02404505

P.F. Cusack (Tools Supplies) Limited

Report and Financial Statements

30 September 2019



Barron & Co.
Chartered Certified Accountants
Chartered Tax Advisers | Registered Auditor
332-336 Holloway Road London N7 6NJ

P.F. Cusack (Tools Supplies) Limited
Report and accounts
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**P.F. Cusack (Tools Supplies) Limited
Company Information**

Director

P F Cusack

Secretary

M A Cusack

Auditors

Barron & Co (Accounting Services) Limited
332-336 Holloway Road
LONDON
N7 6NJ

Bankers

Allied Irish Bank
202 Finchley Road
Hampstead
London
NW3 6BX

Solicitors

Lenon & Co.
Chess Chambers
2 Broadway Court
Chesham
Bucks
HP5 1EG

Registered office

332-336 Holloway Road
London
N7 6NJ

Registered number

02404505

P.F. Cusack (Tools Supplies) Limited

Registered number: 02404505

Director's Report

The director presents his report and financial statements of the group for the year ended 30 September 2019.

Directors

The following persons served as directors during the year:

P F Cusack

Results and dividends

The profit for the year, after taxation, amounted to £990,222. The director recommends a final dividend of £200,000 (£20 per share).

Fixed Assets

The changes in fixed assets are set out in notes 8 of the financial statements. The director is of the opinion that freehold properties shown in the accounts at £13,778,120 had a market value at 30th September 2019 of £18,550,000.

Impairment review

There have been no further impairment of fixed assets during the year.

Director's responsibilities

The director is responsible for preparing the report and financial statements in accordance with applicable law and regulations.

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (Financial Reporting Standard 102 and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the company and of the profit or loss of the group for that period. In preparing these financial statements, the director is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable him to ensure that the financial statements comply with the Companies Act 2006. He is also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

P.F. Cusack (Tools Supplies) Limited

Registered number: 02404505

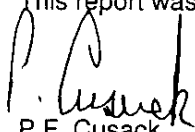
Director's Report

Disclosure of information to auditors

The director confirms that:

- so far as he is aware, there is no relevant audit information of which the group and company's auditor is unaware; and
- he has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the group and company's auditor is aware of that information.

This report was approved by the board on 29 June 2020 and signed on its behalf.


P.F. Cusack
Director

P.F. Cusack (Tools Supplies) Limited Strategic Report

The director presents his strategic report and the financial statements of the group for the year ended 30 September 2019.

Review of the business

The principal activity of the group during the year continued to be that of Industrial Tools and Safety Equipment suppliers to broad range on customers primarily in the construction industry. In addition the group has a wholly owned subsidiary, Jafco Tools Limited, a company which manufactures specialist hand tools for use in safety critical situations mainly for Rail Tracks, Highways & Infrastructure and Fire & Rescue.

The director is pleased with the levels of turnover and profitability generated by the group's principal activities in what continues to be a challenging environment with continuing pressures on margin, and is optimistic that trading performance will be similar in the coming year. Jafco Tools Ltd was profitable for the year end 30 September 2019 and the director is optimistic that the subsidiary company will continue to have better opportunities due to the quality and safety of its products.

The parent company, P F Cusack (Tools Supplies) Limited's profits have reduced this year mainly because of additional overheads of the new depot Bilston and increase in wages and salaries.

Results and performance

Principal activities - Tools Supplies	2019	2018
Turnover	£34,956,299	£31,611,507
Increase in turnover	11%	-2%
Gross margin	30.50%	31.32%

The group monitors various key financial performance indicators as part of its accounting and management reporting process.

Subsidiaries

Jafco Tools Limited (CRN: 01572004) is a wholly owned subsidiary of P.F. Cusack (Tools Supplies) Limited.

Subsidiary activities - Manufacturing of specialist hand tools	2019	2018
Turnover	£1,492,681	£1,199,615
Increase in turnover	24%	-1%
Operating profit / (loss)	£166,380	(£50,691)

The group monitors various key financial performance indicators of Jafco Tools Limited as part of its accounting and management reporting process.

Investments

P.F. Cusack (Tools Supplies) Limited has an investment of 9.2% share capital in London Irish Consortium (2013) Limited ('LIC'). LIC's principal activity is that of an investment holding company and has acquired a controlling stake in London Irish Holdings Limited, a professional rugby club.

Non-Financial Key Performance Indicators

The group seeks to ensure that responsible business and customer focused practice is adhered into the management of all its operations and into the culture of all parts of its business. The director believes that consistent adoption of best health and safety practice along with customer relationships, service quality and team work is essential for operational excellence, which in the long run ensures the delivery of its main objectives of sustained real growth in the value of the business and profitability.

The director considers that there are collectively various non-financial performance indicators but none individually are key.

Principal Risks and Uncertainties

The process of risk acceptance and risk management is addressed through monitoring activities in an ongoing basis, with procedures and internal controls. Compliance with regulatory requirements, particularly to that of health and safety remain critical and high priority for the Group and compliance team and group finance department take on an important oversight role in this regard.

The principal risks for the group remains regulation in the construction industry. The economy has been hit by a major reduction in GDP as a result of Covid-19 virus. Government restrictions are gradually being relaxed but major uncertainty remains. However, the government has provided assistance to companies by providing them an option to furlough employees, guaranteeing business loans and deferment of VAT. The government has also indicated that spending on infrastructure will increase to help the economy bounce back.

In addition the Group is exposed to the financial risks arising primarily from the investment that it holds in London Irish Consortium (2013) Ltd, a company that holds 89.1% of the entire issued share capital of London Irish Holdings Limited, a professional rugby club. The playing performance on the field is fundamental for the success of the club as a whole.

London Irish Rugby Club had been promoted to the Premier League in 2018/19 season. The club will continue in the Premier League during 2020/21 season. On 29th March 2019 Premier Rugby Limited completed a new partnership with CVC to invest in a minority shareholding in the league. The investment is a major sign of confidence in Rugby generally and this resulted in an increase in fair value in the year of £7.3 million.

Britain exiting the European Union and the effect of Covid-19 on the economy is a reason for uncertainty on the future trading results.

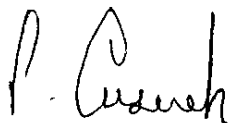
Future developments

Although the growth of the UK economy strengthened in 2018 and 2019, the risks to UK economic growth remain significant. Interest rates are predicted to remain low in the short to medium term as the group's principal financial instruments comprise of bank balances, bank overdrafts, trade creditors, trade debtors, loans and hire purchase agreements.

Covid-19 / No deal Brexit has created uncertainty in the economic growth.

As per the expansion plans, the group has opened a new depot at Bilston which commenced business in January 2019 to serve the customers in the Midlands. Bilston has land area of 4.88 acres with 88,000 square feet floor coverage and is expected to improve business and capacity.

This report was approved by the board on 29 June 2020 and signed on its behalf.



P.F. Cusack
Director

P.F. Cusack (Tools Supplies) Limited
Independent auditors' report
to the members of P.F. Cusack (Tools Supplies) Limited

Opinion

We have audited the financial statements of P.F. Cusack (Tools Supplies) Limited for the year ended 30 September 2019 which comprise the Consolidated Income Statement, the Consolidated Statement of Comprehensive Income, the Consolidated Statement of Financial Position, the Company Statement of Financial Position, the Consolidated Statement of Changes in Equity, the Company Statement of Changes in Equity, the Consolidated Statement of Cash Flows and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

In our opinion the financial statements:

- give true and fair view of the state of the group's and the parent company's affairs as at 30 September 2019 and of the group's profit for the year ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the director's use of the going concern basis of accounting in the preparation of the financials statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the parent company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

P.F. Cusack (Tools Supplies) Limited
Independent auditors' report
to the members of P.F. Cusack (Tools Supplies) Limited

Opinion on the other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Director's Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Director's Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Director's Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of director's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Director's Responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objective are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis of our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and the related disclosures made by the directors.

P.F. Cusack (Tools Supplies) Limited
Independent auditors' report
to the members of P.F. Cusack (Tools Supplies) Limited

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's or the parent company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or the parent company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and event in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



T J Barron
(Senior Statutory Auditor)
for and on behalf of
Barron & Co (Accounting Services) Limited
Accountants and Statutory Auditor
29 June 2020

332-336 Holloway Road

LONDON

N7 6NJ

P.F. Cusack (Tools Supplies) Limited
Consolidated Income Statement
for the year ended 30 September 2019

	Notes	2019 £	2019 £	2019 £	2018 £	2018 £	2018 £
		Company	Jafco Tools Ltd	Consolidated	Company	Jafco Tools Ltd	Consolidated
Turnover	2	34,956,299	1,492,681	35,872,096	31,611,507	1,199,615	32,286,959
Cost of sales		(24,293,052)	(724,968)	(24,441,136)	(21,709,276)	(657,456)	(21,842,569)
Gross profit		<u>10,663,247</u>	<u>767,713</u>	<u>11,430,960</u>	<u>9,902,231</u>	<u>542,159</u>	<u>10,444,390</u>
Distribution costs		(1,107,943)	(50,285)	(1,158,228)	(1,014,568)	(47,878)	(1,062,446)
Administrative expenses		(8,241,517)	(551,048)	(8,792,565)	(7,099,108)	(544,897)	(7,644,005)
Other operating income		5,149	-	5,149	249	(75)	174
Operating profit	3	<u>1,318,936</u>	<u>166,380</u>	<u>1,485,316</u>	<u>1,788,804</u>	<u>(50,691)</u>	<u>1,738,113</u>
Gain on sale of fixed assets		134	-	134	16	-	16
Gain on revaluation of investment property		45,000	-	45,000	-	-	-
Interest receivable		20,211	-	20,211	10,422	-	10,422
Interest payable	5	(234,935)	(5,121)	(240,056)	(99,367)	(5,040)	(104,407)
Profit on ordinary activities before taxation		<u>1,149,346</u>	<u>161,259</u>	<u>1,310,605</u>	<u>1,699,875</u>	<u>(55,731)</u>	<u>1,644,144</u>
Tax on profit on ordinary activities	6	(280,183)	(40,200)	(320,383)	(370,450)	15,805	(354,645)
Profit for the financial year		<u>869,163</u>	<u>121,059</u>	<u>990,222</u>	<u>1,329,425</u>	<u>(39,926)</u>	<u>1,289,499</u>

P.F. Cusack (Tools Supplies) Limited
Consolidated Statement of comprehensive income
for the year ended 30 September 2019

	Notes	2019 £	2018 £
Profit for the financial year		990,222	1,289,499
Total comprehensive income for the year		<u>990,222</u>	<u>1,289,499</u>

P.F. Cusack (Tools Supplies) Limited
Consolidated Statement of Financial Position
as at 30 September 2019

	Notes	2019 £	2018 £
Fixed assets			
Intangible assets	7	130,555	163,194
Tangible assets	8	15,774,834	15,397,376
Investment property	9	245,000	200,000
Investments	10	482,513	482,513
		<u>16,632,902</u>	<u>16,243,083</u>
Current assets			
Stocks	11	4,890,766	3,516,383
Debtors	12	10,170,939	11,413,883
Cash at bank and in hand		3,910,544	3,876,926
		<u>18,972,249</u>	<u>18,807,192</u>
Creditors: amounts falling due within one year	13	(6,909,891)	(6,430,642)
Net current assets		<u>12,062,358</u>	<u>12,376,550</u>
Total assets less current liabilities		<u>28,695,260</u>	<u>28,619,633</u>
Creditors: amounts falling due after more than one year	14	(5,883,086)	(6,711,312)
Provisions for liabilities			
Deferred taxation	17	(171,554)	(57,923)
Net assets		<u>22,640,620</u>	<u>21,850,398</u>
Capital and reserves			
Called up share capital	18	10,000	10,000
Profit and loss account	19	22,630,620	21,840,398
Total equity		<u>22,640,620</u>	<u>21,850,398</u>

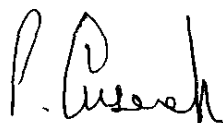


P.F. Cusack
 Director

Approved by the board on 29 June 2020

P.F. Cusack (Tools Supplies) Limited
Company Statement of Financial Position
as at 30 September 2019

	Notes	2019 £	2018 £
Fixed assets			
Intangible assets	7	130,555	163,194
Tangible assets	8	15,237,075	14,853,519
Investment property	9	245,000	200,000
Investments	10	848,134	848,134
		<u>16,460,764</u>	<u>16,064,847</u>
Current assets			
Stocks	11	4,397,684	2,949,800
Debtors	12	10,652,725	12,004,025
Cash at bank and in hand		3,910,544	3,876,926
		<u>18,960,953</u>	<u>18,830,751</u>
Creditors: amounts falling due within one year	13	(6,839,860)	(6,250,968)
Net current assets		<u>12,121,093</u>	<u>12,579,783</u>
Total assets less current liabilities		<u>28,581,857</u>	<u>28,644,630</u>
Creditors: amounts falling due after more than one year	14	(5,765,242)	(6,574,332)
Provisions for liabilities			
Deferred taxation	17	(160,114)	(82,960)
Net assets		<u>22,656,501</u>	<u>21,987,338</u>
Capital and reserves			
Called up share capital	18	10,000	10,000
Profit and loss account	19	22,646,501	21,977,338
Total equity		<u>22,656,501</u>	<u>21,987,338</u>



P.F. Cusack
 Director

Approved by the board on 29 June 2020

P.F. Cusack (Tools Supplies) Limited
Consolidated Statement of Changes in Equity
for the year ended 30 September 2019

	Share capital	Share premium	Other reserves	Profit and loss account	Total
	£	£	£	£	£
At 1 October 2017	10,000	-	-	20,750,899	20,760,899
Profit for the financial year				1,289,499	1,289,499
Dividends				(200,000)	(200,000)
At 30 September 2018	<u>10,000</u>	<u>-</u>	<u>-</u>	<u>21,840,398</u>	<u>21,850,398</u>
At 1 October 2018	10,000	-	-	21,840,398	21,850,398
Profit for the financial year				990,222	990,222
Dividends				(200,000)	(200,000)
At 30 September 2019	<u>10,000</u>	<u>-</u>	<u>-</u>	<u>22,630,620</u>	<u>22,640,620</u>

P.F. Cusack (Tools Supplies) Limited
Company Statement of Changes in Equity
for the year ended 30 September 2019

	Share capital	Share premium	Other reserves	Profit and loss account	Total
	£	£	£	£	£
At 1 October 2017	10,000	-	-	20,847,913	20,857,913
Profit for the financial year				1,329,425	1,329,425
Dividends				(200,000)	(200,000)
At 30 September 2018	<u>10,000</u>	<u>-</u>	<u>-</u>	<u>21,977,338</u>	<u>21,987,338</u>
At 1 October 2018	10,000	-	-	21,977,338	21,987,338
Profit for the financial year				869,163	869,163
Dividends				(200,000)	(200,000)
At 30 September 2019	<u>10,000</u>	<u>-</u>	<u>-</u>	<u>22,646,501</u>	<u>22,656,501</u>

P.F. Cusack (Tools Supplies) Limited
Consolidated Statement of Cash Flows
for the year ended 30 September 2019

	Notes	2019 £	2018 £
Operating activities			
Profit for the financial year		990,222	1,289,499
Adjustments for:			
Gain on sale of fixed assets		(134)	(16)
Gain on revaluation of investment property		(45,000)	-
Interest receivable		(20,211)	(10,422)
Interest payable		240,056	104,407
Tax on profit on ordinary activities		320,383	354,645
Depreciation		634,613	499,233
Amortisation of goodwill		32,639	32,639
Increase in stocks		(1,374,383)	(966,603)
Decrease in debtors		1,469,732	261,725
Increase in creditors		402,691	496,244
		<u>2,650,608</u>	<u>2,061,351</u>
Interest received		20,211	10,422
Interest paid		(239,225)	(102,202)
Interest element of finance lease payments		(831)	(2,205)
Corporation tax paid		(295,001)	(442,448)
		<u>2,135,762</u>	<u>1,524,918</u>
Investing activities			
Payments to acquire tangible fixed assets		(1,022,577)	(5,778,281)
Payments to acquire investments		-	(55,007)
Proceeds from sale of tangible fixed assets		2,551	17,807
		<u>(1,020,026)</u>	<u>(5,815,481)</u>
Financing activities			
Equity dividends paid		(200,000)	(200,000)
Repayment of loans		(873,784)	3,933,482
Capital element of finance lease payments		-	(24,218)
		<u>(1,073,784)</u>	<u>3,709,264</u>
Net cash generated/(used)			
Cash generated by operating activities		2,135,762	1,524,918
Cash used in investing activities		(1,020,026)	(5,815,481)
Cash (used in)/generated by financing activities		(1,073,784)	3,709,264
		<u>41,952</u>	<u>(581,299)</u>
Cash and cash equivalents at 1 October		3,838,502	4,419,801
Cash and cash equivalents at 30 September		<u>3,880,454</u>	<u>3,838,502</u>
Cash and cash equivalents comprise:			
Cash at bank		3,910,544	3,876,926
Bank overdrafts	13	<u>(30,090)</u>	<u>(38,424)</u>
		<u>3,880,454</u>	<u>3,838,502</u>

P.F. Cusack (Tools Supplies) Limited
Notes to the Accounts
for the year ended 30 September 2019

1 Summary of significant accounting policies

Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with FRS 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Turnover

Turnover is measured at the fair value of the consideration received or receivable, net of discounts and value added taxes. Turnover includes revenue earned from the sale of goods and from the rendering of services. Turnover from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have transferred to the buyer.

Intangible fixed assets

Intangible fixed assets are measured at cost less accumulative amortisation and any accumulative impairment losses.

Tangible fixed assets

Tangible fixed assets are measured at cost less accumulative depreciation and any accumulative impairment losses. Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost, less estimated residual value, of each asset evenly over its expected useful life, as follows:

Freehold buildings	over 50 years
Leasehold land and buildings	over the lease
Plant and machinery	20% Reducing balance
Motor vehicles	over 5 years

Investment property

Investment property is initially recognised at cost and then subsequently measured at fair value. Changes in value are recognised in profit or loss.

Investments

Investments in subsidiaries, associates and joint ventures are measured at cost less any accumulated impairment losses. Listed investments are measured at fair value. Unlisted investments are measured at fair value unless the value cannot be measured reliably, in which case they are measured at cost less any accumulated impairment losses. Changes in fair value are included in the profit and loss account.

Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost is determined using the first in first out method. The carrying amount of stock sold is recognised as an expense in the period in which the related revenue is recognised.

Debtors

Short term debtors are measured at transaction price (which is usually the invoice price), less any impairment losses for bad and doubtful debts. Loans and other financial assets are initially recognised at transaction price including any transaction costs and subsequently measured at amortised cost determined using the effective interest method, less any impairment losses for bad and doubtful debts.

Creditors

Short term creditors are measured at transaction price (which is usually the invoice price). Loans and other financial liabilities are initially recognised at transaction price net of any transaction costs and subsequently measured at amortised cost determined using the effective interest method.

P.F. Cusack (Tools Supplies) Limited
Notes to the Accounts
for the year ended 30 September 2019

Taxation

A current tax liability is recognised for the tax payable on the taxable profit of the current and past periods. A current tax asset is recognised in respect of a tax loss that can be carried back to recover tax paid in a previous period. Deferred tax is recognised in respect of all timing differences between the recognition of income and expenses in the financial statements and their inclusion in tax assessments. Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date and that are expected to apply to the reversal of the timing difference, except for revalued land and investment property where the tax rate that applies to the sale of the asset is used. Current and deferred tax assets and liabilities are not discounted.

Provisions

Provisions (ie liabilities of uncertain timing or amount) are recognised when there is an obligation at the reporting date as a result of a past event, it is probable that economic benefit will be transferred to settle the obligation and the amount of the obligation can be estimated reliably.

Foreign currency translation

Transactions in foreign currencies are initially recognised at the rate of exchange ruling at the date of the transaction.

At the end of each reporting period foreign currency monetary items are translated at the closing rate of exchange. Non-monetary items that are measured at historical cost are translated at the rate ruling at the date of the transaction. All differences are charged to profit or loss.

Leased assets

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. All other leases are classified as operating leases. The rights of use and obligations under finance leases are initially recognised as assets and liabilities at amounts equal to the fair value of the leased assets or, if lower, the present value of the minimum lease payments. Minimum lease payments are apportioned between the finance charge and the reduction in the outstanding liability using the effective interest rate method. The finance charge is allocated to each period during the lease so as to produce a constant periodic rate of interest on the remaining balance of the liability. Leased assets are depreciated in accordance with the company's policy for tangible fixed assets. If there is no reasonable certainty that ownership will be obtained at the end of the lease term, the asset is depreciated over the lower of the lease term and its useful life. Operating lease payments are recognised as an expense on a straight line basis over the lease term.

Pensions

Contributions to defined contribution plans are expensed in the period to which they relate.

2 Analysis of turnover	2019	2018
	£	£
Sale of goods	<u>35,872,096</u>	<u>32,286,959</u>
By geographical market:		
UK	35,836,154	32,274,811
Europe	<u>35,942</u>	<u>12,148</u>
	<u>35,872,096</u>	<u>32,286,959</u>

P.F. Cusack (Tools Supplies) Limited
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3 Operating profit	2019	2018
	£	£
This is stated after charging:		
Depreciation of owned fixed assets	605,262	492,920
Depreciation of assets held under finance leases and hire purchase contracts	4,734	6,313
Amortisation of goodwill	32,639	32,639
Operating lease rentals - plant and machinery	76,237	45,275
Auditors' remuneration for audit services	12,500	13,500
Auditors' remuneration for other services	6,750	5,750
Key management personnel compensation (including directors' emoluments)	81,250	81,250
Carrying amount of stock sold	<u>24,441,136</u>	<u>21,842,569</u>
4 Staff costs	2019	2018
	£	£
Wages and salaries	5,488,298	4,493,145
Social security costs	476,518	403,180
Other pension costs	<u>82,522</u>	<u>44,824</u>
	<u>6,047,338</u>	<u>4,941,149</u>
Average number of employees during the year	Number	Number
Administration	124	124
Manufacturing	51	51
Marketing	<u>11</u>	<u>11</u>
	<u>186</u>	<u>186</u>
5 Interest payable	2019	2018
	£	£
Bank loans and overdrafts	239,225	97,924
Finance charges payable under finance leases and hire purchase contracts	831	1,443
	<u>240,056</u>	<u>99,367</u>
6 Taxation	2019	2018
	£	£
Analysis of charge in period		
Current tax:		
UK corporation tax on profits of the period	206,752	356,360
Deferred tax:		
Origination and reversal of timing differences	113,631	14,090
Tax on profit on ordinary activities	<u>320,383</u>	<u>370,450</u>

P.F. Cusack (Tools Supplies) Limited
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Factors affecting tax charge for period

The differences between the tax assessed for the period and the standard rate of corporation tax are explained as follows:

	2019	2018
	£	£
Profit on ordinary activities before tax	<u>1,149,346</u>	<u>1,699,875</u>
Standard rate of corporation tax in the UK	19%	19%
	£	£
Profit on ordinary activities multiplied by the standard rate of corporation tax	218,376	322,976
Effects of:		
Expenses not deductible for tax purposes	(11,624)	33,384
Current tax charge for period	<u>206,752</u>	<u>356,360</u>

Factors that may affect future tax charges

7 Intangible fixed assets	£
Goodwill:	
Cost	
At 1 October 2018	326,389
At 30 September 2019	<u>326,389</u>
Amortisation	
At 1 October 2018	163,195
Provided during the year	<u>32,639</u>
At 30 September 2019	<u>195,834</u>
Carrying amount	
At 30 September 2019	<u>130,555</u>
At 30 September 2018	<u>163,194</u>

Goodwill is being written off in equal annual instalments over its estimated economic life of 10 years.

P.F. Cusack (Tools Supplies) Limited
Notes to the Accounts
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8 Tangible fixed assets

Group	Land and buildings	Plant and machinery	Fixtures, fittings, tools and equipment	Total
	At cost	At cost	At cost	
	£	£	£	£
Cost or valuation				
At 1 October 2018	16,035,340	3,053,506	423,554	19,512,400
Additions	364,495	445,354	212,728	1,022,577
Disposals	-	(93,175)	(10,760)	(103,935)
At 30 September 2019	<u>16,399,835</u>	<u>3,405,685</u>	<u>625,522</u>	<u>20,431,042</u>
Depreciation				
At 1 October 2018	1,872,059	2,060,192	182,773	4,115,024
Charge for the year	277,156	313,335	44,122	634,613
On disposals	-	(84,379)	(9,050)	(93,429)
At 30 September 2019	<u>2,149,215</u>	<u>2,289,148</u>	<u>217,845</u>	<u>4,656,208</u>
Carrying amount				
At 30 September 2019	<u>14,250,620</u>	<u>1,116,537</u>	<u>407,677</u>	<u>15,774,834</u>
At 30 September 2018	<u>14,163,281</u>	<u>993,314</u>	<u>240,781</u>	<u>15,397,376</u>
Company	Land and buildings	Plant and machinery	Fixtures, fittings, tools and equipment	Total
	At cost	At cost	At cost	
	£	£	£	£
Cost or valuation				
At 1 October 2018	15,224,264	2,873,442	368,365	18,466,071
Additions	364,495	426,835	212,728	1,004,058
Disposals	-	(93,175)	(10,760)	(103,935)
At 30 September 2019	<u>15,588,759</u>	<u>3,207,102</u>	<u>570,333</u>	<u>19,366,194</u>
Depreciation				
At 1 October 2018	1,543,983	1,938,932	129,637	3,612,552
Charge for the year	266,656	299,548	43,792	609,996
On disposals	-	(84,379)	(9,050)	(93,429)
At 30 September 2019	<u>1,810,639</u>	<u>2,154,101</u>	<u>164,379</u>	<u>4,129,119</u>
Carrying amount				
At 30 September 2019	<u>13,778,120</u>	<u>1,053,001</u>	<u>405,954</u>	<u>15,237,075</u>
At 30 September 2018	<u>13,680,281</u>	<u>934,510</u>	<u>238,728</u>	<u>14,853,519</u>
			2019	2018
			£	£
Carrying value of plant and machinery included above held under finance leases and hire purchase contracts			<u>14,203</u>	<u>18,937</u>

P.F. Cusack (Tools Supplies) Limited
Notes to the Accounts
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9 Investment property	2019
	£
Valuation	
At 1 October 2018	200,000
Additions	45,000
At 30 September 2019	<u>245,000</u>

The valuation was provided by an Independent Chartered Surveyor in accordance with RICS Valuation - Professional Standards.

10 Investments

Group	Investments subsidiary undertakings	Other investments	Total
	£	£	£
Cost			
At 1 October 2018	365,621	482,513	848,134
Additions	-	-	-
Disposals	-	-	-
At 30 September 2019	<u>365,621</u>	<u>482,513</u>	<u>848,134</u>

The company holds investment in the share capital of the following companies:

Company	Shares held		Capital and reserves	Profit (loss) for the year
	Class	%	£	£
Jafco Tools Limited	Ordinary	100	349,742	121,061
London Irish Consortium (2013) Ltd	Ordinary	9	6,551,724	695,863

Subsidiary (Jafco Tools Limited) is exempt from providing audited accounts under section 479A of the Companies Act 2006.

London Irish Consortium (2013) Ltd, is a subsidiary of another company incorporated in the EEA and in accordance with section 400 of the Companies Act 2006, is not required to produce and has not published consolidated accounts. The accounts therefore disclose details of the company as an individual undertaking and not its group.

11 Stocks	Group		Company	
	2019	2018	2019	2018
	£	£	£	£
Finished goods and goods for resale	<u>4,890,766</u>	<u>3,516,383</u>	<u>4,397,684</u>	<u>2,949,800</u>

12 Debtors	Group		Company	
	2019	2018	2019	2018
	£	£	£	£
Trade debtors	8,052,107	9,143,503	7,964,348	9,099,100
Amounts owed by group undertakings and undertakings in which the company has a participating interest	-	-	569,545	634,545
Other debtors	2,118,832	2,270,380	2,118,832	2,270,380
	<u>10,170,939</u>	<u>11,413,883</u>	<u>10,652,725</u>	<u>12,004,025</u>

P.F. Cusack (Tools Supplies) Limited
Notes to the Accounts
for the year ended 30 September 2019

	Group		Company	
	2019	2018	2019	2018
13 Creditors: amounts falling due within one year	£	£	£	£
Bank overdrafts	30,090	38,424	-	-
Bank loans	626,237	614,884	615,026	603,994
Obligations under finance lease and hire purchase contracts	8,090	8,090	-	-
Trade creditors	5,749,238	5,019,700	5,800,201	4,948,071
Corporation tax	61,764	150,013	58,041	150,013
Other taxes and social security costs	236,389	506,764	198,288	482,767
Other creditors	198,083	92,767	168,304	66,123
	<u>6,909,891</u>	<u>6,430,642</u>	<u>6,839,860</u>	<u>6,250,968</u>

	Group		Company	
	2019	2018	2019	2018
14 Creditors: amounts falling due after one year	£	£	£	£
Bank loans	5,882,413	6,702,550	5,765,242	6,574,332
Obligations under finance lease and hire purchase contracts	673	8,762	-	-
	<u>5,883,086</u>	<u>6,711,312</u>	<u>5,765,242</u>	<u>6,574,332</u>

	Group		Company	
	2019	2018	2019	2018
15 Loans	£	£	£	£
Loans not wholly repayable within five years:				
Loan 1 (interest rate of 3.25% for £263,921 and 2.94% for £128,381)	392,302	746,134	263,921	607,026
Loan 2 (interest rate of 3.00% for £2,911,464)	2,911,464	3,071,301	2,911,464	3,071,300
Loan 3 (interest rate of 3.56675% + 2.75% margin above LIBOR)	3,204,884	3,500,000	3,204,884	3,500,000
	<u>6,508,650</u>	<u>7,317,435</u>	<u>6,380,269</u>	<u>7,178,326</u>
Analysis of maturity of debt:				
Within one year or on demand	626,237	614,885	615,027	603,994
Between one and two years	390,269	675,768	377,746	663,603
Between two and five years	1,263,198	1,243,186	1,199,948	1,181,739
After five years	4,228,946	4,783,596	4,187,548	4,728,990
	<u>6,508,650</u>	<u>7,317,435</u>	<u>6,380,269</u>	<u>7,178,326</u>

The parent company's bank loans and overdrafts are secured on mortgage debenture over all the assets of the company; first legal mortgage over Unit 2, Wingates Industrial Park, Bolton and Unit 2, Wingate South Industrial Estate; first legal mortgage over Plot 3C Wolverhampton Science Park; first legal mortgage over Unit 1 Dundee Way London; legal mortgage over Land to the North Side of Anchor Lane, Bilston, WV14 9NE.

The group's bank loans and overdrafts are secured on parent mortgage debenture as above and 1st legal charge over Access House, West Midlands.

P.F. Cusack (Tools Supplies) Limited
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16 Obligations under finance leases and hire contracts	Group		Company	
	2019 £	2018 £	2019 £	2018 £
Amounts payable:				
Within one year	8,090	8,090	-	-
Within two to five years	673	8,762	-	-
	<u>8,763</u>	<u>16,852</u>	-	-

Net obligations under hire purchase agreements are secured on the specific assets financed.

17 Deferred taxation	Group		Company	
	2019 £	2018 £	2019 £	2018 £
Accelerated capital allowances	<u>171,554</u>	<u>57,923</u>	<u>160,114</u>	<u>82,960</u>
	2019 £	2018 £	2019 £	2018 £
At 1 October	57,923	47,085	82,960	68,870
Charged to the profit and loss account	113,631	10,838	77,154	14,090
At 30 September	<u>171,554</u>	<u>57,923</u>	<u>160,114</u>	<u>82,960</u>

18 Share capital	Nominal value	2019 Number	2019 £	2018 £
Allotted, called up and fully paid:				
Ordinary shares	£1 each	10,000	<u>10,000</u>	<u>10,000</u>

19 Profit and loss account

Group	£
At 1 October 2018	21,840,398
Prior year adjustments	-
At 1 October 2018	<u>21,840,398</u>
Profit for the financial year	990,222
Dividends	(200,000)
At 30 September 2019	<u>22,630,620</u>
Company	£
At 1 October 2018	21,977,338
Prior year adjustments	-
At 1 October 2018	<u>21,977,338</u>
Profit for the financial year	869,163
Dividends	(200,000)
At 30 September 2019	<u>22,646,501</u>

20 Dividends	2019 £	2018 £
Dividends on ordinary shares (note 19)	<u>200,000</u>	<u>200,000</u>

P.F. Cusack (Tools Supplies) Limited
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21 Contingent liabilities

The company does not have any financial commitments or contingencies.

22 Related party transactions

During the year parent company made sales of £5,972 (2018 - £2,372) were made on normal trading terms to its subsidiary. As at 30 Sep 2019, £561 (2018 - £365) was due from its subsidiary. Parent company made purchases of £582,856 (2018 - £526,535) were made on normal trading terms from its subsidiary. As at 30 Sep 2019, £162,349 (2018 - £50,038) was owed to its subsidiary.

Joint venture and associated companies

The following transactions took place between the group and its associate company during the year:

	2019 £	2018 £
Loans / (repayments) made during the year	<u>(65,000)</u>	<u>116,000</u>

The following receivable balances relating to associate companies were included in the consolidated balance sheet.

	2019 £	2018 £
Other debtors	<u>1,972,494</u>	<u>1,972,494</u>

23 Controlling party

The ultimate controlling party of the group is Mr P Cusack by virtue of his shareholding of 85% shares of P.F. Cusack (Tools Supplies) Limited.

24 Presentation currency

The financial statements are presented in Sterling.

25 Legal form of entity and country of incorporation

P.F. Cusack (Tools Supplies) Limited is a private company limited by shares and incorporated in England.

26 Principal place of business

The address of the company's principal place of business is:

Unit 1 Dundee Way
Enfield
EN3 7SX