



**ANNUAL REPORT AND ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2021**



Registered Office: 9 Holyrood Street, London SE1 2EL
Telephone: 020 7803 4300 Fax: 020 7803 4301

www.centreforcities.org

A charitable company limited by Guarantee registered in England and Wales
Company No. 06215397 - Registered Charity No. 1119841

CENTRE FOR CITIES
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CENTRE FOR CITIES
TRUSTEES' ANNUAL REPORT
YEAR ENDED 31 DECEMBER 2021

The Board of Trustees are pleased to present their Trustees' Annual Report and Accounts for the year ending 31 December 2021. The Trustees' Annual Report contains a Directors' Report as required by company law. The report and accounts comply with the requirements of the Companies Act 2006 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with FRS102, effective 1 January 2019.

CHAIR'S REPORT

In a year when the recovery from pandemic has continued to dominate every aspect of our lives, the Centre's reputation for rigorous, ground-breaking research and policy development which sheds new light on the economic performance of cities and large towns and how it can be improved, has gone from strength to strength.

In January 2021, we launched our flagship annual report on the state of urban Britain, Cities Outlook 2021. The focus was on how the government's levelling-up agenda had been impacted by the pandemic. It found that the levelling-up challenge had become four times more difficult and that there was a real risk that more prosperous places would be 'levelled-down'. The research was covered by many national and local media outlets and has influenced government policy on levelling-up.

During the year, we continued our focus on tracking and researching the pandemic's economic impact across the UK's largest cities and towns to help their leaders understand the likely effects and to plan their response.

Throughout the year, we updated our publicly accessible data trackers covering cases, local footfall and spend, unemployment and job postings. City leaders and government officials have told us that these have been extremely valuable in helping them understand what was happening in their places and to prepare plans for recovery.

Despite the pandemic throughout 2021, we have continued to work closely with city leaders and government throughout the year, with our experts providing analysis and support and advice on a range of issues

Levelling up has always been a key theme for the Centre, and one that is of even greater importance now given the impact of the pandemic. As the government published its Levelling-up White Paper earlier this year, we have consistently continued to focus on this important issue.

As always, the Centre will seek to inform the policy debate by providing sound, evidence-based advice and working with an ever-growing network of local and national decision-makers.

Nigel Hugill, Chair, Centre for Cities

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Objectives and Activities

Centre for Cities is an independent charity. We work closely with urban leaders, Whitehall and businesses to ensure our work is relevant, accessible and of practical use to cities and policymakers.

The purposes of the charity, as set out in the Memorandum of Association, are:

- To promote education for the public benefit in issues of economics and public policy in relation to cities and large towns in the United Kingdom and elsewhere in the world;
- To promote for the public benefit research in the aforementioned fields; and
- To publish the useful results of such research.

The vision shaping our activities each year is of a UK economy that makes the most of different cities' potential to increase economic prosperity across the country.

We work to understand how and why economic growth and change take place in cities in the UK and publicise these findings widely in order to help British cities improve their economic performance.

To fulfil its purpose, the Centre undertakes the following activities:

- 1) **Producing high-quality research and policy:** We publish a range of original research reports and briefings, blogs and papers on the economic performance of UK cities and large towns – and how to improve opportunities for their residents.

Our research is produced by an in-house team of analysts, with input from external experts and cities. The research is of high quality, drawing on a robust evidence base. It aims to inform public debate, policy and practice and includes the development of clear, evidence-based policy proposals. We do this independently but in consultation with Whitehall departments, political parties, local authorities and business organisations.

We carry out research in association with UK cities and bring together networks of local and national decision-makers from both the public and the private sector to share knowledge. This enables us to inform policy and practice directly and to publicise lessons from this work, which are relevant to other cities.

- 2) **Engaging with stakeholders:** To ensure the public benefits of the work we do, all our reports and papers are available to the public free of charge on our website and we present these findings to varied audiences through national, local and specialist broadcast and print media, social media and presentations at our own and others' events. Our events programme includes public events (free to attend) to discuss and debate city economies as well as events at the major party conferences each year. We publish a regular newsletter and work in partnership with others, including journalists, universities and cities, to publicise the findings of our work.
- 3) **Promoting an evidence-based approach to policy-making:** We are a partner in the What Works Centre for Local Economic Growth (WWG), part of the What Works Network, with the London School of Economics. It is funded by the ESRC and government departments. WWG analyses which policies are most effective in

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supporting and increasing local economic growth. It works to provide solutions for local and national policymakers through:

- a) Systematically reviewing the evidence base on policies for local economic growth using a robust methodology;
- b) Working with and convening events and workshops for local authorities, LEPs, central government and businesses to help them understand and make better use of evidence in *designing and delivering policy*;
- c) Improving the quality of the UK evidence base by helping to develop *'demonstration' projects, or local policy experiments.*

Public Benefit

The trustees of a charity must have regard to the Charity Commission's guidance when exercising any powers or duties to which the guidance is relevant.

The Charity remains committed to the aim of providing public benefit in accordance with the Charities Act 2011.

The Trustees also confirm that, in carrying out its *Principal Activities*, the Centre provided public benefit during 2021.

The Centre produces high-quality research reports and policy analysis that are independent of government, individual clients or companies. These reports and briefing papers are made available widely and free of charge to individuals, organisations, practitioners and others active in urban economic development. The Centre constantly invests in improving outreach to ensure our work reaches more policymakers, practitioners and members of the public.

To complement our research work, we deliver papers, which focus on practical ways in which UK cities can tackle longstanding challenges such as *productivity and unemployment*, drawing on the UK and international case studies.

In 2021, we released over 100 briefings, blogs and research reports covering topics including cities' use of technology to tackle the pandemic, the impact of lockdowns on labour markets and analysis of the furlough scheme, policy priorities for the new metro-mayors, and making transport work in Britain's big cities.

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Breakdown of 2021 activities

JANUARY

Research and analysis

Cities Outlook 2021 – Covid and levelling up

Covered by the Times, FT, Guardian, Telegraph, the i newspaper, City AM, the Scotsman, Northern Echo, Yorkshire Post, Birmingham Mail and ITV News.

Launch of City Monitor

Our new data visualisations

High Streets Recovery Tracker (updated monthly)

Unemployment Tracker (updated monthly)

Events

Cities Outlook 2021 – launch event (800+ attendees)

With:

- Jesse Norman MP, Financial Secretary to the Treasury
- Andy Burnham, Mayor of Greater Manchester
- Steve Rotherham, Mayor of Liverpool City Region
- Judith Blake, Leader of Leeds City Council, chair of Core Cities UK
- Abi Brown, Leader of Stoke-on-Trent Council
- Sir Peter Soulsby, Mayor of Leicester
- Rajesh Agrawal, Deputy Mayor of London for Business

Cities Outlook 2021 – understanding cities' economic performance

Introducing our new data visualisations

Podcasts

The Mayor of London

With Prof Tony Travers

Media coverage

411 pieces of coverage

Media reach

125 million people

Blogs

8

FEBRUARY

Research and analysis

Core Cities – the impact of the first wave of Covid-19

In partnership with Core Cities

Budget 2021 – recovering from Covid-19

Our 12-point plan for the Chancellor

High Streets Recovery Tracker (updated monthly)

Unemployment Tracker (updated monthly) – adding furlough data

Events

Devolution, data and levelling up sponsored by

Policy@Manchester

With Prof Arpana Verma, Tom Forth and Rebecca Riley

Buses and the future of urban transport sponsored by Abellio

With Sir Richard Leese (Manchester City Council), Jonathan Bray (UTG), Pascale Robinson (Better Buses GM), Clive Memmott (GM Chamber of Commerce) and Alan Pilbeam (Abellio)

Health inequalities and productivity across the UK sponsored by Policy@Manchester

With Dr Luke Munford and Matt Hennessy, GMCA

Podcasts

Designing and successful industrial strategy

With Giles Wilkes

How realistic is a 15-minute city?

Media coverage

368 pieces of coverage

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Media reach **27 million people**
 Blogs **15**

MARCH

Research and analysis **Levelling up the UK's regional economies** by Lord Sainsbury of Turville
 Covered in the Telegraph, BBC Today Programme, BBC News online
Fast Growth Cities – 2021 and beyond commissioned by the Fast Growth Cities
Building Back Better – how to recover from Covid-19 sponsored by HSBC UK
 Covered by the Times, Yorkshire Post and the i newspaper
West Yorkshire Metro Mayor – three policy priorities for 2021
 Covered by the Yorkshire Post
High Streets Recovery Tracker (updated monthly)
 Covered in the Telegraph
Unemployment Tracker (updated monthly)

Events **Levelling up the UK's regional economies – report launch**

With:

- Lord Sainsbury of Turville
- Andy Street, Mayor of the West Midlands
- Dan Jarvis, Mayor of the Sheffield City Region

Fast Growth Cities – report launch

What does the Covid-19 roadmap mean for cities and city regions? Sponsored by Policy@Manchester

Building Back Better – report launch sponsored by HSBC UK

With

- Paul Scully MP, Minister for Labour Markets
- Ian Stuart, CEO, HSBC UK
- Sarah Howard, chair, British Chambers of Commerce
- Susan Hinchcliffe, leader of Bradford

Urban productivity, local government and levelling up with OECD

Podcasts **America's legacy cities**

With Jason Segedy and Kenan Fikri

How to build back better

Media coverage **303 pieces of coverage**

Media reach **46 million people**

Blogs **11**

APRIL

Research and analysis **Cambridgeshire and Peterborough Metro Mayor – three policy priorities for 2021**

Liverpool City Region Metro Mayor – three policy priorities for 2021

West of England Metro Mayor – three policy priorities for 2021

West Midlands Metro Mayor – three policy priorities for 2021

Greater Manchester Metro Mayor – three policy priorities for 2021

Mayor of London – three policy priorities for 2021

Tees Valley Metro Mayor – three policy priorities for 2021

High Streets Recovery Tracker (updated monthly)

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Events	Unemployment Tracker (updated monthly) Covered by BBC News, the Guardian and the Telegraph West Yorkshire mayoral hustings Greater Manchester mayoral hustings West of England mayoral husting Other planned hustings events were cancelled when political campaigning was suspended due to the death of Prince Philip
Podcasts	Policies, politics and personalities in this year's mayoral elections With Prof Francesca Gains, Rob Parsons of the Yorkshire Post and Richard Brown of Centre for London
Media coverage	394 pieces of coverage
Media reach	75 million people
Blogs	11
MAY	
Research and analysis	High Streets Recovery Tracker (updated monthly)
Events	Unemployment Tracker (updated monthly) Devolution and governance structures in the UK – lessons from the evidence in partnership with the Industrial Strategy Council With: <ul style="list-style-type: none">• Kate Barker, Industrial Strategy Council• Andy Haldane, Bank of England• Greg Clark MP, former Secretary of State• Arianna Giovannini, De Montfort University
Podcasts	What do the 2021 metro mayor elections mean for England's cities?
Media coverage	436 pieces of coverage
Media reach	43 million people
Blogs	13
JUNE	
Research and analysis	Get on board – why mayors should franchise buses So you want to level up? An uneven recovery? How Covid-debt and Covid-savings will shape post-pandemic cities sponsored by Clarion Housing Group Covered by the Guardian, Telegraph, i newspaper, Yorkshire Post and Liverpool Echo
Events	Unemployment Tracker (updated monthly) High Streets Recovery Tracker (updated monthly) Covered by the Sunday Times and BBC outlets An uneven recovery? – report launch sponsored by Clarion Housing Group With: <ul style="list-style-type: none">• Peter Tutton, StepChange• Martin Reeves, Coventry City Council• Clare Miller, Clarion Housing Group Making transport work in cities and large towns sponsored by Midlands Connect With: <ul style="list-style-type: none">• David Astill, Nottingham City Transport• Verna Bayliss, Derby City Council

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- Andrew Smith, Leicester City Council
- Bridget Rosewell, National Infrastructure Commission

Ready to recover? Levelling up and building back better
sponsored by PWC

With:

- Andy Burnham, Mayor of Greater Manchester
- Tracy Brabin, Mayor of West Yorkshire
- Abi Brown, leader of Stoke

Podcasts

The politics of levelling up

With Prof Will Jennings

The legacy of sporting events on urban economies

How to level up... skills

How Covid-debt and Covid-savings will shape post-pandemic cities

How to level up... high streets and city centres

Media coverage

773 pieces of coverage

Media reach

224 million people

Blogs

10

JULY

Research &

Analysis

Events

High Streets Recovery Tracker (updated monthly)

Unemployment Tracker (updated monthly)

The levelling up dilemma: Can the Government strike the right balance between politics and economics?

With:

- Gemma Tetlow, Chief Economist at Institute for Government
- Paul Swinney, Director of Policy and Research at Centre for Cities
- Duncan Weldon, Economics Correspondent at The Economist

Levelling up dilemma: productivity, employment and wellbeing

With:

- Philip McCann, Professor of Urban and Regional Economics, University of Sheffield Management School
- Victoria Sutherland, Head of Evidence, What Works Centre for Local Economic Growth
- Paul Swinney, Director of Policy and Research at Centre for Cities

Podcasts

How to level up... public services

Media coverage

76

Media reach

306,051,238

Blogs

12

AUGUST

Research and

analysis

Events

Podcasts

Media coverage

263

Media reach

2,379,330,108

Blogs

11

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SEPTEMBER

Research and analysis	<p>Southampton city centre - Strengthening the core In partnership with GO! Southampton What levelling up really means: changing the geography of knowledge High Streets Recovery Tracker (updated monthly) Unemployment Tracker (updated monthly)</p>
Events	<p>The levelling up dilemma: innovation here, there or everywhere? With:<ul style="list-style-type: none">• Diana Beech, Chief Executive Officer, London Higher• Tom Forth, Head of Data, ODI LeedsThe levelling up dilemma: who will deliver levelling up? With:<ul style="list-style-type: none">• Joanne Roney, CEO, Manchester City Council• Jill Rutter, Senior Research Fellow, UK in a Changing Europe• Mark Sandford, Senior Research Analyst, House of CommonsThe levelling up dilemma: What do voters want from levelling up? With:<ul style="list-style-type: none">• Kelly Beaver, Managing Director for Public Affairs, Ipsos MoriLabour Party Conference Reception: Welcome to Brighton sponsored by HSBC With:<ul style="list-style-type: none">• Baroness Blake of Leeds, Shadow spokesperson (Communities and Local Government)• Sir Sherard Cowper-Coles, Group Head of Public Affairs, HSBC• Cllr Phelim Mac Cafferty, Leader of Brighton and Hove City Council• Steve Reed, Shadow Secretary of State for Communities and Local GovernmentLabour Party Conference: In conversation with Andy Burnham With:<ul style="list-style-type: none">• Andy Burnham, the Mayor of Greater Manchester<hr/>Labour Party Conference Fringe: Cities leading the recovery With:<ul style="list-style-type: none">• Susan Hinchcliffe, Leader of Bradford Council• Nik Johnson, Mayor of Cambridgeshire and Peterborough• Dan Norris, Mayor of West of England<hr/>Labour Party Conference Fringe: Holding our breath? How to clean up our cities' air sponsored by Policy@Manchester With:<ul style="list-style-type: none">• Polly Billington, Chief Executive, UK100• Professor Sheena Cruickshank, Immunologist and Professor of Biomedical Sciences and Public Engagement, The University of Manchester• Ruth Jones, Shadow Minister for Natural Environment & Air Quality• Ian Ward, Leader, Birmingham City Council</p>
Podcasts	<p>Tracy Brabin - her vision for West Yorkshire How can we level up struggling UK towns?</p> <hr/>
Media coverage	<p>Exploring the cities versus towns debate</p>
Media reach	<p>163 1,214,427,878</p>

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Blogs 14

OCTOBER

Research and analysis

What urban leaders want from the Levelling Up White Paper High Streets Recovery Tracker (updated monthly)
Unemployment Tracker (updated monthly)

Events

Conservative Party Conference Reception: Welcome to Manchester sponsored by HSBC

With:

- Katy Balls, Deputy Political Editor, The Spectator
- Sir Richard Leese, Leader, Manchester City Council
- Neil O'Brien, Parliamentary Under Secretary of State, Department for Levelling up, Housing and Communities
- Ian Stuart, Chief Executive of HSBC UK

Conservative Party Conference Fringe: Holding our breath? How to clean up our cities' air sponsored by Policy@Manchester

With:

- Professor Sheena Cruickshank, Immunologist and Professor of Biomedical Sciences and Public Engagement, The University of Manchester
- Roger Evans, Political Advisor, UK100
- Wayne Fitzgerald, Leader, Peterborough City Council
- Rebecca Pow, Parliamentary Under Secretary of State at the Department for Environment, Food and Rural Affairs

In conversation with Andy Burnham

With:

- Andy Burnham, the Mayor of Greater Manchester

Conservative Party Conference: In conversation with Ben Houchen

With:

- Ben Houchen', the Mayor of Tees Valley

How can cities help meet the UK's net zero targets?

With:

- Philip Graham, Executive Director Good Growth
- Stephen Peacock, Executive Director of Growth and Regeneration, Bristol City Council
- Laura Shoaf, Chief Executive, West Midlands Combined Authority
- Valentine Quinio, Analyst, Centre for Cities

Podcasts

Andy Burnham on his vision for Greater Manchester

Ben Houchen on his vision for Tees Valley

What can German reunification teach the UK about levelling up?

Think Tank views – what should be in the Levelling Up White Paper?

Media coverage 160

Media reach 1,180,188,787

Blogs 11

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NOVEMBER

Research and analysis

High Streets Recovery Tracker (updated monthly)
Unemployment Tracker (updated monthly)

Events

In Conversation with Professor Ed Glaeser

With:

- Ed Glaeser, Professor of Economics at Harvard University
- Andrew Carter, Chief Executive at Centre for Cities

How will working from home change our cities?

With:

- Jessica Bowles, Director of Strategic Partnerships and Impact, Bruntwood
- Dave Brittain, Business Development Director, Amazon Europe
- Bill Page, Head of Real Estate Markets Research, LGIM Real Assets
- Andrew Carter, Chief Executive at Centre for Cities

If people can work anywhere, will they want to stay living in cities?

With:

- Timothy Bannister, Director, Rightmove
- Dan Batterton, Senior Fund Manager, Build to Rent Fund, LGIM Real Assets
- Samantha Veal, Chief Executive, Blueprint
- Andrew Carter, Chief Executive at Centre for Cities

Will the pandemic change how people in cities spend their leisure time?

With:

- Sacha Lord, Night-Time Economy Adviser, Greater Manchester
- Denzier Ibrahim, Head of Retail and Futuring, LGIM Real Assets
- Trish Willetts, Director, Bid Coventry
- Andrew Carter, Chief Executive at Centre for Cities

Podcasts

City Minutes: How do transport networks in big cities measure up to their Western European peers?

Media coverage

522 (15-30th of November)

Media reach

264,535,955

Blogs

14

DECEMBER

Research and analysis

High Streets Recovery Tracker (updated monthly)
Unemployment Tracker (updated monthly)

Event:

0

Podcast:

0

Media Coverage:

49

Media reach:

201,292,419

Blogs:

9

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Financial review

The year ended with a surplus of £64,091 (2020: £56,172). Funds carried forward were £1,034,111 (2020: £970,020).

During the year, our main activities were Research, External Affairs and the What Works Centre. The income and expenditure linked to these activities was unrestricted.

Income

Total incoming resources were £1,728,753 (2020: £1,594,438). Our main source of income was a core grant from the Gatsby Charitable Foundation. In 2021, we received £1,100,000, which was approximately 64 per cent of all our revenues.

Other funding was generated through sponsorship agreements for research projects and events.

In 2021, the What Works Centre for Local Economic Growth project in cooperation with the London School of Economics generated £417,231 (2020: 328,604) for the Centre.

Resources expended

The Centre's expenditure was £1,664,662 (2020: £1,538,266). The increase in expenditure was mainly due to the higher staff cost and projects direct costs.

Reserves Policy

The Trustees' reserves policy is reviewed annually. The Centre for Cities' reserves are defined as unrestricted net current assets.

The trustees decided that the Centre should keep reserves for at least six months of the operating expenditure. Our current policy is that they should not fall below £870,000.

The reserves are required to protect the continuity of the organisation against drops in income, to carry out research projects not funded by sponsorship, for capital items replacement and to cover unplanned emergencies and potential risks. The reserves also include a rent deposit of £75,000, which would be forfeited should we need to leave our current office early and therefore the deposit is not accessible.

Total unrestricted net assets held at 31 December 2021 were £1,012,889 (2020: £954,488). Total reserves held at 31 December 2021 were £1,034,111 (2020: 970,020). Free reserves are calculated as net current assets less fixed assets and the rent deposit and stand at £937,439 at 31 December 2021.

The surplus on the free reserves will be expended in the forthcoming year on new advocacy and research projects, and upgrade and renewal of the Centre's website and digital media functions and capabilities.

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PROGRAMME FOR 2022

To have the impact we desire, we need to continue to produce excellent research and communicate it effectively across our government and city networks, and to the public. In 2022, we are focusing on those areas of national and local policy of most importance to the economic performance of cities:

- Delivering levelling-up
- Growing the innovation economy
- Governance and leadership
- Improving public transport

Events

To support our research programme, we will run a busy schedule of public events and roundtables, as well as our programme of receptions and panel debates at the party conferences.

REFERENCE AND ADMINISTRATIVE DETAILS

Charity number 1119841
Company number 06215397
Registered office 9 Holyrood Street, London SE1 2EL

REGISTERED AUDITORS: HW Fisher LLP
 Acre House
 11-15 William Road
 London NW1 3ER

BANKERS: HSBC Bank PLC
 2nd Floor, 16 King Street
 Covent Garden
 London WC2E 8JF

Website: www.centreforcities.org

DIRECTORS AND TRUSTEES

The directors of Centre for Cities are its trustees for the purpose of charity law.

The trustees serving during the year and up to the date of approval of the accounts were as follows:

Nigel Hugill (Chairman)
Alex Plant
Martin Reeves
Nicola Yates

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Tom Riordan
Miranda Sharp
Alan Harding
John Cummins
Joe Burns

KEY MANAGEMENT PERSONNEL:

Andrew Carter	Chief Executive
Paul Swinney	Director of Policy and Research
Anna Bullegas	Head of Finance and Operations
Tom Flude	Director of External Affairs (left on 2 September 2021)
Sian Morgan	Director of External Affairs (appointed to the post on 1 February 2022)

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

Centre for Cities is a company limited by guarantee, governed by its Articles of Association, last amended on 11 April 2011.

Appointment of trustees

The Board of Trustees, who are also Members and Directors of the Charitable Company, is self-appointing. A trustee's period of office is three years from the date of appointment or reappointment. A trustee may be re-appointed by the trustees for a further period of three years.

New members of the Governing Body are elected on the basis of nominations from the Trustees and the executive officers based on the candidates' professional qualities, experience and personal competence.

Trustee induction and training

All new trustees are provided with an induction pack giving full details of how the Charity is constituted and operates. Any further information they require is provided by an appropriate senior person within the Charity.

Organisation

The Board of Trustees consists of not less than three members and is not subject to any maximum. The Board is responsible for the overall governance of the Charity. It meets three times a year to oversee the affairs of the Centre. The Board appoints a Chief Executive to manage the day-to-day operations of the charity.

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Related parties

Upon appointment, each trustee makes full written disclosure of interests, including relationships that may be of relevance to the Centre's work and posts held that could potentially result in a conflict of interest. This written disclosure will be kept on file and trustees are emailed annually to check that it is up to date. It can be updated at any time throughout the year.

In the course of meetings or activities, trustees disclose any interests in a transaction or decision where there may be a conflict between the organisation's best interests and the trustee's best interests, or a conflict between the best interests of two organisations with which the Trustee is involved.

In the current year, no related party transactions were reported.

None of our trustees receives remuneration or other benefits from the charity.

Pay policy for staff including key management personnel

The pay of all staff, including senior staff, is reviewed annually. The current policy is to award all staff an increase in salary provided the Centre reaches a fundraising milestone set by the Finance and Audit Committee. The increase is based on a review of changes in the cost of living during the course of the year and is agreed by the Finance and Audit Committee. All the Centre's salaries, including those of senior staff, are benchmarked against pay levels in similar organisations.

Risk management

The established risk assessment system involves identifying the types of threats the Charity faces, prioritising them in terms of impact and recommending controls to mitigate them.

The ongoing risks continue to be around securing sufficient funding to deliver the Centre's ambitions and ensuring our work is of high quality and policy relevance.

The funding risks are mitigated by engaging with a wide range of potential sponsors and building long-term relationships with them. To ensure our work is of the highest standard and relevance we have a quality assurance and policy relevance process in place, with internal and external checks at key stages to peer review our work and ensure it continues to be objective, independent, robust and rigorous.

The Board is satisfied that, for all major risks, appropriate controls have been put in place which are regularly reviewed and adjusted accordingly.

Statement of trustees' responsibilities

The Charity's trustees (who are also the directors of Centre for Cities for the purposes of company law) are responsible for preparing a trustees' annual report and accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires Charity trustees to prepare accounts for each year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year. In preparing the accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;

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- observe the methods and principles in the Charities SORP (Statement of Recommended Practice);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the accounts;
- prepare accounts on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and to enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.


Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware, which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

Auditor

In accordance with section 485 of the Companies Act 2006, a resolution proposing that HW Fisher LLP be reappointed as auditor of the company will be put to the Annual General Meeting.

On behalf of the Board of Trustees


.....
Nigel Hugill

14 Jul 2022
.....
Date

CENTRE FOR CITIES
INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF CENTRE FOR CITIES
YEAR ENDED 31 DECEMBER 2021

Opinion

We have audited the accounts of Centre for Cities (the 'charity') for the year ended 31 December 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the notes to the accounts, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the accounts section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to ongoing concern

In auditing the accounts, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the accounts is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the accounts are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the accounts and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If

CENTRE FOR CITIES
INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF CENTRE FOR CITIES
YEAR ENDED 31 DECEMBER 2021

we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the accounts or a material misstatement of the other information. If based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Annual Report, which includes the Directors' Report prepared for the purposes of company law, for the financial year for which the accounts are prepared is consistent with the accounts; and
- the Directors' Report included within the Trustees' Annual Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report included within the Trustees' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the accounts in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Annual Report and from the requirement to prepare a Strategic Report.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error. In preparing the accounts, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

CENTRE FOR CITIES
INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF CENTRE FOR CITIES
YEAR ENDED 31 DECEMBER 2021

Auditor's responsibilities for the audit of the accounts

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

As part of our planning process:

- We enquired of management the systems and controls the charity has in place, the areas of the accounts that are most susceptible to the risk of irregularities and fraud, and whether there was any known, suspected or alleged fraud. The charity did not inform us of any known, suspected or alleged fraud.
- We obtained an understanding of the legal and regulatory frameworks applicable to the charity. We determined that the following were most relevant: the Charity SORP, FRS 102, Charities Act 2011, Companies Act 2006.
- We considered the incentives and opportunities that exist in the charity, including the extent of management bias, which present a potential for irregularities and fraud to be perpetuated, and tailored our risk assessment accordingly.
- Using our knowledge of the charity, together with the discussions held with the charity at the planning stage, we formed a conclusion on the risk of misstatement due to irregularities including fraud and tailored our procedures according to this risk assessment.

The key procedures we undertook to detect irregularities including fraud during the course of the audit included:

- Identifying and testing journal entries and the overall accounting records, in particular those that were significant and unusual.
- Reviewing the accounts disclosures and determining whether accounting policies have been appropriately applied.
- Assessing the extent of compliance, or lack of, with the relevant laws and regulations.
- Reviewing documentation such as the charity board minutes for discussions of irregularities including fraud.
- Obtaining bank confirmation of material bank balances.

CENTRE FOR CITIES
INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF CENTRE FOR CITIES
YEAR ENDED 31 DECEMBER 2021

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the accounts even though we have properly planned and performed our audit in accordance with auditing standards. The primary responsibility for the prevention and detection of irregularities and fraud rests with the trustees of the charity.

A further description of our responsibilities for the audit of the accounts is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Andrew Rich

Andrew Rich (Senior Statutory Auditor)
for and on behalf of HW Fisher LLP

Chartered Accountants
Statutory Auditor
Acre House
11-15 William Road
London
United Kingdom
NW1 3ER

14 Jul 2022
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CENTRE FOR CITIES
STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2021

	Notes	2021 £	2020 £
Income from:			
Donations	3	1,100,000	1,100,000
Charitable activities:			
Research		93,000	135,759
External Affairs		92,154	26,372
What Works Centre		417,231	328,604
Total from charitable activities		<u>602,385</u>	<u>490,735</u>
Income from investments	4	537	3,703
Other Income	5	<u>25,831</u>	<u>0</u>
Total income		<u>1,728,753</u>	<u>1,594,438</u>
Expenditure on:			
Charitable activities:			
Research-Policy	6	639,234	658,792
External Affairs		608,197	550,870
What Works Centre		417,231	328,604
Total		<u>1,664,662</u>	<u>1,538,266</u>
Net income and net movement in funds		64,091	56,172
Reconciliation of funds			
Total funds brought forward		970,020	913,848
Total funds carried forward		<u>1,034,111</u>	<u>970,020</u>

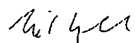
All funds in the current and comparative year were unrestricted.
All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

CENTRE FOR CITIES
BALANCE SHEET
AS AT 31 DECEMBER 2021

	Notes	2021 £	2020 £
Fixed assets			
Tangible assets	11	21,222	15,532
Total fixed assets		<u>21,222</u>	<u>15,532</u>
Current assets			
Debtors	12	143,450	136,083
Cash at bank and in hand		1,000,449	948,507
Total current assets		<u>1,143,899</u>	<u>1,084,590</u>
Liabilities			
Creditors falling due within one year	13	131,010	130,102
		<u>131,010</u>	<u>130,102</u>
Net current assets		<u>1,012,889</u>	<u>954,488</u>
Total assets less current liabilities		<u>1,034,111</u>	<u>970,020</u>
Funds	16	1,034,111	970,020
Unrestricted funds:		<u>1,034,111</u>	<u>970,020</u>

Approved and authorised for issue by the Board of Trustees on 14 Jul 2022 and
signed on their behalf by Trustee



Nigel Hugill

CENTRE FOR CITIES
STATEMENT OF CASH FLOW
FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	2021 £	2020 £
Net cash provided by (absorbed by)/operating activities	17	<u>67,405</u>	<u>(735,383)</u>
Cash flows from investing activities:			
Interest receivable		537	3703
Purchase of tangible fixed assets		(16,000)	(10,143)
		<u>(15,463)</u>	<u>(6,440)</u>
		51,942	(741,823)
Change in cash and cash equivalents in the reporting period		<u>51,942</u>	<u>(741,823)</u>
Cash and cash equivalents at the beginning of the reporting period		948,507	1,690,330
Cash and cash equivalents at the end of the reporting period		<u>1,000,449</u>	<u>948,507</u>

CENTRE FOR CITIES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2021

1 ACCOUNTING POLICIES

Accounting policies provide the basis on which the accounts are prepared and explain the accounting treatment of material transactions or items in the accounts.

(a) Basis of preparation of accounts

The financial statements have been prepared in accordance with the Charity's Memorandum & Articles, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The Charity is a Public Benefit Entity as defined by FRS 102.

Assets and liabilities are initially recognised at historical or transaction value unless otherwise stated in the relevant policy note(s).

The financial statements are prepared in pounds sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

(b) Recognition of income

Income under grants, donations or sponsorships is recognised in the accounts on a receivable basis. Income under contracts is recognised in the financial statement to the extent that entitlement to the income has been earned during the year through completion of the contract.

(c) Interest receivable

Interest on funds held on deposit is included when receivable. The charity records it upon notification from the Bank.

(d) Funds

Funds which are expendable at the discretion of the Trustees in furtherance of the objectives or administration of the Charity are classified as unrestricted funds.

(e) Debtors

Trade and other debtors are recognised at the settlement amount due after any discount offered.

(f) Expenditure and recoverable VAT

All expenditures have been recognised on an accruals basis.

(g) Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS102 to its financial instruments.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

CENTRE FOR CITIES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2021

The Charity only has financial assets and liabilities of a kind that qualify as basic financial subsequently measured at their settlement value.

(h) Allocation of support costs

Support costs are the costs of those functions that assist the work of the charity but are not directly charitable activities. Support costs include HR, finance, payroll, governance and general office costs which support Centre for Cities' activities. The basis on which support costs have been allocated is set out in note 7.

(i) Operating leases

The charity classifies the lease of the photocopier as an operating lease. The ownership of the photocopier remains with the lessor and is replaced every 5 years. The rental costs are charged on a straight-line basis over the term of the lease.

(j) Tangible fixed assets

Tangible fixed assets are stated at cost including any incidental expenses of acquisition and unrecoverable VAT where appropriate. All assets costing more than £500 are capitalised.

Depreciation is calculated to write off the cost of fixed assets on a straight-line basis over their estimated useful lives. Depreciation is charged from the month of acquisition. The principal estimated useful lives for this purpose are:

Computer equipment and software - 3 years
Fixtures and Fittings - 5 years
Leasehold Improvements - Over the life of the lease

To the extent that VAT is irrecoverable, the cost is included and identified separately within the contract or functional area to which it relates and where appropriate VAT on Fixed Assets is capitalised.

(k) Pension costs

The Charity has a money purchase scheme for qualifying employees. Pension costs charged to the statement of Financial Activities represent the contributions payable by the Charity in the period (see Note 9).

(l) Going concern

The Charity has confirmed core funding of £1,100,000 per annum from the Gatsby Foundation for the period 2020 to 2023. As set out in 'Reserves Policy' in the Trustees' Annual Report, the Charity holds reserves in excess of the minimum required, which are available to support research and advocacy in coming years.

The Trustees have a reasonable expectation that the Charity has adequate resources to remain in operation for the foreseeable future from the date of approval of these accounts. Thus, the Trustees continue to adopt the going concern basis of accounting in preparing the accounts.

CENTRE FOR CITIES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2021

(m) Critical accounting estimates and judgements

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods. There were no critical accounting estimates during the period.

2 Company status

Centre for Cities is a company limited by guarantee and has no share capital.

Every member of the charity undertakes to contribute such amount as may be required (not exceeding £10) to the Charity's assets if it should be wound up while he or she is a member or within one year after he or she ceases to be a member, for payment of the Charity's debts and liabilities contracted before he or she ceases to be a member, and of the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributories among themselves. Its registered office is 9 Holyrood Street, 2nd Floor, London SE1 2EL.

No taxation is payable due to the charitable status of the organisation.

3 Donations

	2021 £	2020 £
Core Grant	1,100,000	1,100,000
Donations	-	
	<u>1,100,000</u>	<u>1,100,000</u>

In 2021, Centre for Cities received a donation of £1,100,000. The donation was an annual core grant from Gatsby Foundation, Lord Sainsbury's family charitable trust.

4 Investment Income

Centre for Cities' investment income of £537 (2020: £3,703) arises from money held in deposit accounts.

5 Income - Other Activities

Income received for seconded employee.

CENTRE FOR CITIES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2021

6 Analysis of expenditure on charitable activities

2021	Research- Policy £	External Affairs £	What Works Centre £	Total £
Staff Costs	375,597	354,654	344,972	1,075,223
Projects Direct Costs	66,923	115,833	2,609	185,365
Premises	63,357	42,697	31,678	137,732
Depreciation	4,742	3,197	2,371	10,310
IT & Communication	8,610	5,801	4,305	18,716
Printing & Stationery	2,765	1,863	1,382	6,010
Miscellaneous Office Costs	42,346	40,197	16,679	99,222
Legal, Professional and Insurance	4,519	3,045	2,259	9,823
<i>Subtotal</i>	568,859	567,287	406,255	1,542,401
Support Costs (note 7)	57,956	25,462	9,136	92,554
Governance Costs (note 7)	12,419	15,448	1,840	29,707
<i>Subtotal</i>	70,375	40,910	10,976	122,261
Total	639,234	608,197	417,231	1,664,662

2020	Research- Policy £	External Affairs £	What Works Centre £	Total £
Staff Costs	410,322	321,532	245,964	977,818
Projects Direct Costs	56,256	112,835	7,246	176,337
Premises	72,378	42,385	30,063	144,826
Depreciation	16,048	9,308	6,741	32,097
IT & Communication	9,253	5,367	3,887	18,507
Printing & Stationery	3,050	1,769	1,281	6,100
Miscellaneous Office Costs	28,531	21,068	12,302	61,901
Legal, Professional and Insurance	7,893	4,578	3,314	15,785
<i>Subtotal</i>	603,731	518,842	310,798	1,433,371
Support Costs (note 7)	39,395	22,849	16,546	78,790
Governance Costs (note 7)	15,666	9,179	1,260	26,105
<i>Subtotal</i>	55,061	32,028	17,806	104,895
Total	658,792	550,870	328,604	1,538,266

Expenditure on charitable activities was £1,664,662 (2020: £1,538,266). All expenditures were unrestricted. Most of the costs in the above table (note 6) relate to staff, project direct costs and premises.

Staff costs consist of gross pay, employer NI and pension costs and are directly attributable to Centre for Cities' activities. Other staff costs are part of support costs.

CENTRE FOR CITIES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2021

Projects' direct expenditures are made up of costs that relate to events and research. Events costs include venue and equipment hire, catering, travel and accommodation costs. Costs related to research projects include data, polling and printing of reports. Premises costs include rent and rates, service charge, office security and insurance.

Legal and Insurance Costs - legal costs under this heading were incurred during the acquisition of new office premises.

7 Analysis of support and governance costs

Centre for Cities initially identifies the costs of its support functions. It then identifies those costs, which relate to the governance function. Having identified its governance costs, the remaining support costs together with the governance costs are apportioned between the three charitable activities (see note 6) in the year. The table below shows an analysis of support and governance costs and the basis of apportionment.

2021	General Support	Governance Function	Total	Basis of Apportionment
	£	£	£	
Salaries	87,027	21,707	108,734	Time
Information Technology	2,027	-	2,027	Cost
Audit Fees	-	8,000	8,000	Governance
Legal & Other Professional Fees	3,500	-	3,500	Governance
Total	92,554	29,707	122,261	

2020	General Support	Governance Function	Total	Basis of Apportionment
	£	£	£	
Salaries	77,121	20,105	97,226	Time
Information Technology	1,669	-	1,669	Cost
Audit Fees	-	6,000	6,000	Governance
Legal & Other Professional Fees	-	-	-	Governance
Total	78,790	26,105	104,895	

CENTRE FOR CITIES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2021

8 Net income/(expenditure) for the year

This is stated after charging:	2021	2020
	£	£
Operating leases - photocopier	1,272	1,272
Depreciation	10,310	32,097
<i>Auditor's remuneration:</i>		
Audit fees	8,000	6,000

9 Analysis of staff costs, trustee remuneration and expenses and the cost of key management personnel

	2021	2020
	£	£
Wages and salaries	987,834	900,786
Social security costs	98,106	84,814
Pension costs	98,017	89,444
	1,183,957	1,075,044

	2021	2020
Employees earning between £60,001 - £70,000	1	
Employees earning between £70,001 - £80,000		1
Employees earning between £80,001 - £90,000	3	
Employees earning between £90,001 - £100,000		1
Employees earning between £100,001 - £120,000	1	

Pension contributions in respect of higher-paid employees totalled £46,604 (2020: £20,898).

The charity trustees were not paid and did not receive from the charity any benefits or reimbursement of their travel expenses during the year.

The total employee benefits received by the key management personnel listed on page 15 were £318,385 (2020: £373,863).

CENTRE FOR CITIES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2021

10 Staff numbers

The average monthly headcount was 19 staff (2020: 19 staff) and the average monthly number of the full-time equivalent employees during the year was as follows:

	2021	2020
Research	9.0	8.5
External Affairs	6.0	5.0
WWC	4.0	4.0
Governance	0.5	0.5
	<u>19.5</u>	<u>18.0</u>

11 Tangible fixed assets

	Leasehold Improvements £	Fixtures and Fittings £	Computer Equipment £	Total £
Cost or book value				
At 1 January 2021	111,704	36,612	53,997	202,313
Additions	-	-	16,000	16,000
At 31 December 2021	<u>111,704</u>	<u>36,612</u>	<u>69,997</u>	<u>218,313</u>
Accumulated depreciation				
At 1 January 2021	111,704	35,663	39,414	186,781
Charge for year	-	200	10,110	10,310
At 31 December 2021	<u>111,704</u>	<u>35,863</u>	<u>49,524</u>	<u>197,091</u>
Net book value				
At 31 December 2021	<u>-</u>	<u>749</u>	<u>20,473</u>	<u>21,222</u>
At 31 December 2020	<u>-</u>	<u>949</u>	<u>14,583</u>	<u>15,532</u>

All of the tangible fixed assets are used for charitable purposes.

CENTRE FOR CITIES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2021

12 Debtors

	Total 2021	Total 2020
	£	£
Due within one year:		
Trade Debtors	6,867	-
Prepayments	43,425	9,883
Other debtors	93,158	126,200
	143,450	136,083

13 Creditors: amounts falling due within one year

	Total 2021	Total 2020
	£	£
Trade creditors	15,353	11,809
Taxation and social security	51,915	60,907
Accruals	63,742	37,386
Deferred income	-	20,000
	131,010	130,102

14 Operating lease commitments

On 31 December 2021, the charity had the following operating lease commitments:

Land and buildings

	2021	2020
	£	£
Not later than one year	104,792	104,792
Later than one year and not later than five years	398,792	419,168
Over five years	-	84,416
	503,584	608,376

The above commitments are for an operating lease on 2nd floor, 9 Holyrood Street.

15 Related party transactions

There were no related party transactions.

CENTRE FOR CITIES
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2021

16 The funds of the charity

The fund of £1,034,111 on 31 December 2021 was unrestricted.

17 Reconciliation of net income/(expenditure) to net cash flow from operating activities

	2021 £	2020 £
Net income for the reporting period	64,091	56,172
Adjustments for:		
Depreciation charges	10,310	32,097
Interest receivable	(537)	(3,703)
Decrease/(increase) in debtors	(7,367)	220,822
(Decrease)/increase in creditors	908	(1,040,771)
Net cash provided by (absorbed by)/ operational activities	<u>67,405</u>	<u>(735,383)</u>

18 Analysis of changes in debt

The charity had no debt during the year.