

## TOP PRIVATE COMPANIES

The biggest privately held companies headquartered in Houston based on 2023 revenue. The list is limited because private companies are not required to disclose financial information.

RANK	COMPANY	BUSINESS	2023 REVENUE IN MILLIONS	TOTAL EMPLOYEES	HOUSTON AREA EMPLOYEES	YEAR FOUNDED	TOP EXECUTIVE(S)	MINORITY OR FEMALE MAJORITY OWNED
1	Calpine	Power generation and electric sales	\$13,687.0	2,417	889	1984	Thad Hill	No
2	The Friedkin Group	Consortium of automotive, hospitality, entertainment, sports and adventure companies (Gulf States Toyota, Auberge Resorts Collection, AS Roma, more)	\$13,300.0	11,649	1,682	1969	Dan Friedkin	
3	Tricon Energy	Global trade and distribution of chemicals operating in over 120 countries	\$10,600.0	730	140	1996	Ignacio Torras	No
4	G&A Partners	National professional employer organization providing HR administration, payroll and benefits services	\$7,359.4	751	229	1995	John W. Allen	
5	Fertitta Entertainment	Gaming, dining, hospitality and entertainment (Golden Nugget Hotel, Landry's, Post Oak Hotel and more)	\$4,940.0	46,000	9,500	1980	Tilman J. Fertitta	No
6	David Weekley Homes	National homebuilder operating in 19 markets across the U.S. Closed more than 120,000 homes	\$3,092.5	1,597	232	1976	John Johnson	
7	Leslie Doggett Industries	Sale and repair of automotive, construction equipment, highway and vocational trucks and material handling & warehouse automation	\$2,700.0	2,088	710	1993	Leslie Doggett	No
8	Ascend Performance Materials	Chemicals and plastics manufacturer	\$2,400.0	2,700	650	2009	Phil McDivitt	No
9	Perry Homes	Largest woman-owned homebuilder, operating in Austin, Dallas/Ft. Worth, Houston, San Antonio, Central Florida	\$2,367.0	1,490	835	1967	Kathy Perry Britton	Female owned
10	Triple-S Steel Holdings	Structural steel wholesaler	\$2,300.0	2,414	552	1960	Gary Stein	No
11	Smith	Global distributor of electronic components and semiconductors; provider of supply chain services	\$1,950.0	900	338	1984	Marc Barnhill	
12	Harvey   Harvey-Cleary	General contracting firm with offices in Houston, Austin, San Antonio, Denver, Washington, D.C.	\$1,936.7	661	378	1957	Kelly Hall	No
13	Boardwalk Pipelines	Limited partnership operating in the midstream portion of the natural gas and natural gas liquids industry	\$1,617.7	1,260	263	2005	Scott Hallam	No
14	S&B	Engineering, procurement and construction services, with a focus on refining, petrochemicals, midstream oil & gas, pulp & paper and industrial projects	\$1,338.0	4,000	3,500	1967	Jeff Sipes	No
15	Surge Energy	Production company focused on the acquisition and development of onshore U.S. oil and gas properties	\$1,251.9	156	100	2015	Linhua Guan	No
16	Satterfield & Pontikes Construction	General contractor/construction manager	\$960.0	450	285	1989	George A. Pontikes Jr.	No
17	Silver Eagle Distributors Houston	Independent beverage distributor serving more than 10,000 businesses in the Houston area	\$958.8	1,095	1,095	1987	John Johnson	No
18	Citation Oil & Gas Corp	Upstream oil & gas operations	\$851.0	550	200	1981	Curtis F. Harrell	No
19	The Fields Companies /J.D. Fields & Co.	Steel, distribution, manufacturing, trading & real estate	\$834.0	182	128	1985	Jay Fields	No
20	Universal Plant Services	Specialty services for maintenance, turnaround and construction for the refining, petrochemical, power generation, midstream and upstream markets	\$797.0	3,220	2,431	1986	Bradley Jones, Stewart Jones	No
21	ZT Corporate	Private equity firm focused on health care and auto dealerships investments. Additional offices in New York, Los Angeles.	\$780.0	1,505	493	1997	Taseer Badar	Yes
22	Legend Homes	Residential homebuilder, real estate developer and property management	\$762.4	448	328	1991	Margaret Potter	Yes
23	Arch-Con Corp.	Commercial general construction with expertise in multifamily, retail, industrial, hospitality, health care, community, office, corporate interiors projects	\$730.3	181	128	2000	Michael G. Scheurich	No
24	ICON Consultants	Human capital solutions provider	\$705.9	3,442	307	1998	Pamela Chambers O'Rourke	Female owned
25	Williams Brothers Construction Co.	Bridge and highway infrastructure firm	\$687.6	2,177	2,177	1955	James D. Pitcock Jr.	No
26	Tellepsen	Full-service construction company	\$575.0	750	750	1909	Tadd Tellepsen	No
27	Westin Homes	Production homebuilder	\$550.8	160	130	2003	Jason Golan	No
28	ACT Pipe & Supply	Distributor and manufacturer for products serving the underground utility and fire sprinkler industry	\$472.0	306	119	1976	Harry Kirk, Andrew Zizinia	No
29	E.E. Reed Construction	General contractor	\$461.2	380	97	1977	Mark Reed	No
30	Accent Family of Cos.	Holding company for Accent Wire Tie and Accent Building Materials	\$423.4	298	93	1986	Bill Sims	No
31	Aquinas Cos.	Holding company with a portfolio of businesses including construction, commercial real estate and life sciences	\$409.0	300	200	1938	Leo Linbeck III	No
32	LJA Engineering	Multidisciplinary, full-service engineering firm	\$407.5	2,137	928	1972	James D. Ross	No
33	Long Lake Ltd.	Real estate	\$370.2	89	89	1997	Craig Jones	No
34	Lifery Lift Solutions	Full-service artificial lift company with offices in 26 locations across the U.S., Canada, Bahrain, China	\$360.0	620	230	2012	Bobby Evans	No
35	Schulte Building Systems	Metal buildings and components manufacturer	\$356.9	710	395	2005	Matthew Stone	No
36	Consolidated Asset Management Services (CAMS)	Provides operations and maintenance, asset management, ESG and optimization services for energy and infrastructure assets	\$336.9	1,976	204	2007	Joseph W. Sutton	No
37	Durotech Construction	Commercial general contractor	\$331.0	119	119	1988	David Rowe	No
38	Mexcor International & MBG Distribution	Imports, sells and markets top family owned Latino alcoholic beverage brands; distributor representing 600 wineries, distilleries, breweries	\$310.0	400	120	1989	Eduardo Morales	Hispanic owned
39	Shipley Do-Nuts	One of the oldest and largest doughnut brands	\$307.0	225	225	1936	Flynn Dekker	
40	O'Donnell/Snider Construction	Commercial general contractor	\$304.0	140	140	1991	Randy O'Donnell, Trey Snider	
41	The Plaza Group	Buying and distribution of petrochemicals	\$258.0	25	17	1994	Randy Velarde	Minority owned
42	Newmark Homes	Home construction	\$228.1	132	99	2009	Jeff Dye	No
43	Ranger Steel Services	Steel plate distributor	\$170.0	20	18	1958	Claus Gundlach	No
44	Walter P Moore	International engineering company	\$168.9	918	225	1931	Dilip Choudhuri	
45	Sun & Ski Sports	Retailer of watersports, biking, running, skiing, snowboarding gear	\$132.0	800	175	1980	Karl Salz	No
46	Century A/C Supply	HVAC wholesale distributor	\$128.7	161	161	1973	Ken Schreiber	
47	Onit	Enterprise software and AI platforms and products for legal, compliance, sales, IT, HR and finance departments	\$106.7	570	45	2011	Michael Farlekas	No
48	OCUSOFT	Research and development ophthalmic pharmaceutical company serving the U.S. and select international markets	\$80.0	210	185	1986	Cynthia Barratt	Yes
49	Detering Family Businesses (The Detering Co., South Texas Brick & Stone)	Millwork and lumber company, brick and stone business serving custom homebuilders and remodelers	\$75.6	177	159	1926	Carl Detering Jr.	Minority owned
50	A&C Plastics	Plastic sheeting distributor	\$41.3	100	76	1973	Katie Clapp	Female owned

Source: Houston Chronicle survey

Chart: Ken Ellis/Staff